



WAR ON WANT
(A Company Limited by Guarantee)

Registered Charity Number: 208724
Registered Company Number: 629916

REPORT AND ACCOUNTS
FOR THE YEAR ENDED

31 MARCH 2009

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

The Council of Management are pleased to present their report together with the audited financial statements of the charity for the year ended 31 March 2009.

Legal and administrative details

Charity number: 208724

Company number: 629916

Registered Office and operational address: Development House,
56-64 Leonard Street, London,
EC2A 4LT

Honorary President: Rodney Bickerstaffe

Honorary Vice Presidents: Rt Hon Lord Hattersley of Sparkbrook
Lady Mary Wilson

Directors and trustees:

The directors of the charitable company (the charity) are its trustees for the purposes of charity law and throughout this report are collectively referred to as the Council of Management.

The trustees serving during the year and subsequently were as follows:

Trustee	Changes since 1 April 2008	Finance & Resources Committee
Sue Branford Chair	Re-appointed 28.03.2009	✓
James O'Nions Vice Chair	Re-appointed 28.03.2009	
Nicholas Dearden Treasurer		FRC Chair
David Spooner Vice Chair		
Martin Hughes		
Peter Coleman	Stood down 28.03.2009	✓
Alexander Boyle		✓
Michael Hindley	Stood down 28.03.2009	
Yasmin Khan	Stood down 03.12.2008	
Mark Luetchford	Stood down 23.09.2008 & re-appointed 03.12.2008	
Paul Moon	Appointed 21.06.08	
David Hillman	Appointed 21.06.08	
Polly Jones	Appointed 21.06.08	
Steve Preston	Appointed 28.03.2009	
Guillermo Rogel	Appointed 28.03.2009	

Company Secretary

Benedict Birnberg

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Senior Management Team:

John Hilary	Executive Director
Ruth Ormston	Finance and Administration Director
Graciela Romero Vasquez	International Programmes Director
Stefanie Pfeil	Fundraising Director
Ruth Tanner	Campaigns and Policy Director

Auditors:

Kingston Smith LLP
Devonshire House
60 Goswell Road
London, EC1M 7AD

Bankers:

Unity Trust Bank plc
Nine Brindleyplace
Birmingham B1 2HB

Bank of Scotland
600 Gorgie Road
Edinburgh EH11 3XP

The Co-operative Bank
PO Box 101
1 Balloon Street
Manchester M60 4EP

National Westminster Bank
PO Box 35
15 Southwark Street
London SE1 1TT

Structure, governance and management

Governing document

War on Want is a charitable company limited by guarantee, incorporated on 8 June 1959 and registered as a charity on 22 September 1962. The company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the charity being wound up members are required to contribute an amount not exceeding £10.

Appointment of the Council of Management

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Council of Management. Under

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

the requirements of the Memorandum and Articles of Association the members of the Council of Management are elected to serve for a period of three years, after which they must be re-elected at the next Annual General Meeting. Any member of the charity is eligible for election to the Council of Management and members are actively encouraged to serve in this capacity.

Trustee Training and Induction

Our trustees are elected from our membership. When new trustees are elected they are given an introduction to the work of the charity and provided with the information that they need to fulfil their roles, including information about the role of trustees and charity law. New trustees attend an induction meeting prior to their first attendance of a Council of Management meeting.

Organisational Structure

The Council of Management, which can have up to 12 members, administers the charity. The Company Secretary also sits on the Council, but has no voting rights. The Council meets quarterly, and there are four sub-committees, the Finance and Resources Committee, the Fundraising Committee, the Programmes Committee and the Campaigns Committee which meet prior to each Council meeting. An Executive Director is appointed by the trustees to manage the day-to-day operations of the charity and is assisted in this role by the other members of the Senior Management Team.

Risk Management

Trustees continue to monitor the strategic risks facing the organisation. These risks are grouped under five risk areas:

1. Reputational risk
2. Regulatory risk
3. Financial risk
4. Legal risk
5. Risk of ceasing to be a going-concern

Each area further identified specific risks together with the control measures in place to mitigate these risks.

As with many other charities, the principal risk facing War on Want is the unknown impact of the recession. Whilst donations have held up in the 2008/09 financial year, the trustees have put additional income monitoring systems in place to ensure appropriate reaction to any reduction in incoming resources.

Objectives and activities

Objects

The objects of the charity are:

1. To relieve global poverty however caused through working in partnership with people throughout the world

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

2. To promote human rights (as defined in the Universal Declaration of Human Rights and subsequent United Nations and International Labour Organisation conventions and declarations) and, in particular, such human rights which contribute to the relief of global poverty by all or any of the following means:
 - 2.1 monitoring abuses of human rights,
 - 2.2 relieving need among the victims of human rights abuse
 - 2.3 promoting respect for human rights among individuals and corporations
 - 2.4 raising awareness of human rights issues

3. To advance the education of the public into the causes of poverty and the ways of reducing poverty by conducting research and publishing and disseminating the findings of such research

Vision and Mission

War on Want fulfils its objects through pursuing its organisational vision. War on Want's vision is:

A world free from poverty and oppression, based on social justice, equality and human rights for all

War on Want's mission statement sets out the ways in which we work towards our vision:

To fight global poverty by working in partnership and solidarity with people around the world, and by campaigning against the root causes of poverty, inequality and injustice

Public Benefit

We have referred to the guidance in the Charity Commission's general guidance on Public Benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

Activities

War on Want undertakes all its activities for public benefit in developing countries and the principal strategies employed to deliver our mission are:

- Understanding 'poverty' not just in narrow economic terms, but also in the wider context of social, political and economic justice.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

- Raising awareness of issues of social, political and economic justice with the general public and seeking to influence global institutions, transnational companies, governments and other opinion formers as a result.
- Working directly with grassroots organisations in the developing world, thus enabling people in poverty to solve their own problems and supporting them in their peaceful pursuit of basic rights and a fairer world.
- Adopting a thematic approach to both our Campaigns and our Programmes work, ensuring that we focus on our areas of expertise.
- Building our research and policy capacity, enabling us to speak with authority on matters that concern us.
- Working within European and global coalitions of like-minded organisations where appropriate, in order to increase the reach of our influence.
- Working with trade union organisations, both in the UK and internationally.
- Raising awareness with the general public through the media, especially the mainstream press and television.

We continue to work in our thematic strands identified in previous Trustees' Reports. In our International Programmes, these thematic strands are **Sweatshops & Plantations**, **Food Justice**, **Informal Economy** and **Conflict Zones**:

Sweatshops & Plantations: helps sweatshop & plantation workers gain job security, safer working conditions and a living wage.

Food Justice: helps rural people stand up against unfair landlords, evictions, low wages and landlessness. We support rural workers in their struggle to obtain education and to gain the skills needed to press for better working conditions.

Informal Economy: focuses on workers who scrape a living outside of formal economic structures. Millions of people around the world work as street vendors, rubbish collectors or home workers and are afforded little protection and few legal rights. We support informal economy workers in improving their working conditions, claiming their rights and in representing their cause to the public authorities in their own countries.

Conflict Zones: supports organisations working around the world to challenge the threats of violence or displacement because of war or local unrest.

War on Want does not have overseas branches or offices but works only with local organisations. We do not accept unsolicited projects, but engage in partnerships with organisations that share our values and objectives and have appropriate accountability

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

systems in place. We aim to develop long-term partnerships which are rooted in common aims and mutual respect, rather than short-term funding led arrangements.

In Campaigns, our two main thematic strands are **Global Justice** and **Economic Justice**:

Global Justice: looks at the links between conflict and poverty, and the influences of the West on conflicts in the developing world. Our main campaign strand during the year has been the EU-funded 'Corporations and Conflict' campaign, challenging global corporations that profit from conflict in developing countries.

Economic Justice: works on the impact of global economic and political structures in developing countries. There are two main campaigns within this strand. The 'Supermarkets and Sweatshops' campaign, examining the impact of UK supermarket supply chain practises on the workforce in developing countries, which continues to be funded by the EU. The EU are also funding the second economic justice strand 'Trade Justice' which aims to build support for the campaign to oppose unjust European Trade deals with developing countries.

War on Want's ability to undertake these activities is heavily reliant on the support of volunteers, who raise funds for us in a variety of ways and assist paid staff in all departments. We also rely on our members' commitment to our campaigns and programmes work. The trustees would like to take this opportunity to thank both our volunteers and our members for their vital contribution to our work.

Achievements and performance

CAMPAIGNS

Global Justice

Corporations and Conflict

The final year of our EU funded Corporations and Conflict campaign raised the issue of companies financing In November 2008 we released our groundbreaking report, *Banking on Bloodshed*, which uncovered for the first time the extent to which the five main British high street banks support the arms trade, a deadly business which causes poverty and massive loss of life.

War on Want has continued to take the lead on efforts to regulate private military and security companies, which are responsible for some of the most appalling human rights abuses in Iraq, Afghanistan and other countries mired in conflict. Despite stiff opposition from the government, we have made significant progress in a campaign to implementing controls on the use of mercenaries, as many MPs have joined our call for binding legislation to bring private military companies under democratic control. We should see an announcement from the government early next year.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

We have seen real success in our campaign to oppose the attempts to control Iraq's oil by foreign companies. In solidarity with Iraqi oil workers, we have helped block the US-sponsored oil law which would have handed over control of Iraq's most valuable natural resources to corporations such as Shell and BP.

Campaigns and Programmes worked together on the Iraq Civil Society Conference (see more from programmes)

Palestine

War on Want stepped up its campaign work on Palestine in 2008, a year which marked the 60th anniversary of the 'nakba', or catastrophe, in which 750,000 Palestinians were forced from their homes prior to the creation of Israel. We continued to take action against the illegal Israeli occupation of Palestine, which is directly responsible for the extreme poverty and suffering of the Palestinian people.

War on Want has led the way in exposing the role corporations play in the occupation. We have seen a number of successes in the campaign this year. The British government have taken up the issue of labelling of produce which comes from Israeli settlements and The Church of England has disinvested from Caterpillar.

We joined the international condemnation of Israel's brutal assault on Gaza this year and spoke out against the UK government's complicity in war crimes against the Palestinian people. In response to the attack War on Want joined a European wide call for the upgrade of ties between the EU and Israel to be suspended and for the UK to impose a two way arms embargo on Israel. The upgrade was suspended and the UK government has promised to review its arms trade policy with Israel. War on Want has re-launched the Stop Arming Israel campaign which will continue to work towards a full embargo.

Economic Justice

Global Financial Crisis

War on Want has been quick to respond to the global financial crisis. The global financial system is in a state of crisis. While no country is immune to the economic meltdown, those in the developing world will continue to suffer the most. War on Want is at the forefront of efforts to change the policies and institutions responsible for the current crisis. War on Want played a pivotal role in bringing together the Put People First platform to coordinate a joint policy and public response to the crisis from civil society. 150 trade unions, faith based, UK poverty, environmental and development organisations have come together to call for a radical transformation of the economic system that puts people first. Well over 35 thousand people joined the Put People First a demonstration through central London before the G20 met to coordinate their response to the global crisis.

Tax

Our campaign to tackle the issue of tax dodging by corporations has had unprecedented levels support this year. Developing countries loose up to £250 billion annually through corporate tax dodging, tax revenues which should be free to provide critical funding for public services such as health care and education. War on Want is dedicated to eliminating tax havens and is calling on governments to collect the billions in taxes owed by corporations. War on Want is a member of the Tax Justice Network as well as having our own campaign on tax with the union PCS. Due to our collective efforts the issue of tax is on the political agenda and the government has announced the first tentative steps it needs to take to end tax dodging.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Trade Justices

This year War on Want launched a new campaign to oppose unfair trade deals, and is now one of the most active organisations working on this issue. Our new campaign focuses on the EU's 'Global Europe' strategy, which is driven by the demands of European companies seeking access to new markets around the world.

At the start of the year we released a first analysis of the EU's trade strategy, exposing how European trade policies have harmed workers in both the developing world and in Europe. Our joint actions with others in the global justice movement prevented the damaging conclusion of the WTO trade talks during 2008, a crucial victory for workers in the developing world.

In the lead up to the G20 meeting War on Want launched the first-ever report to calculate the numbers of jobs lost globally in the wake of trade liberalisation and to analyse the impact of free trade on employment. Following two decades of free market policies, 50 million more Africans are now trapped in poverty than in 1997. Three in four workers in sub-Saharan Africa now face insecure employment as a result of three decades of neoliberal economics, with only a quarter in waged and salaried posts, according to the study. Four in five Zambian workers struggle to survive as street traders, 95 per cent of them earning only two dollars a day, and over three quarters less than a dollar a day.

Supermarkets and Sweatshops

War on Want leads the way in challenging the companies which rely on sweatshop labour in overseas factories. In December 2008 War on Want issued a follow-up report on the conditions and wages of Bangladeshi garment workers in the factories producing clothes for Tesco, Primark and Asda. The report showed how two years since the release of *Fashion Victims*, our landmark report on Bangladeshi sweatshops supplying top UK retailers, garment workers in these factories still face gruelling hours, unsafe conditions and paltry wages.

Our campaign to hold supermarkets and clothing retailers to account for the treatment of overseas workers has put sweatshops firmly on the national agenda. We have generated significant media coverage on this issue, including a feature story on BBC's Panorama programme. War on Want was particularly proud to be recognised alongside Karen McVeigh of *The Guardian* by the One World Media Awards for documenting the exploitation of Bangladeshi workers making clothing for top UK retailers.

Recognising that the voluntary approach of corporate social responsibility has failed to deliver meaningful change, War on Want has stepped up its pressure on the UK government to regulate UK supermarkets more closely and end the flagrant abuse of workers' rights around the world. As a member of the CORE coalition War on Want is working on building political support for policy alternatives to the voluntary approach that the government currently favours.

Outreach and activism

During the past year we developed our youth activist network further by participating in music festivals, student fairs and other youth-oriented events across the UK, engaging young people's interest in our Campaigns with innovative and appealing campaigns tools.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

This year has seen us reach out to new audiences through an activist conference. Over 1500 people came to hear speakers from across the world. The conference exposed many new people to War on Want.

We also extended our work with schools by holding a series of talks on the issues we work on and making our material available to students and teachers alike. We maintained our strong presence at trade union conferences over the year in order to build the War on Want brand among our trade unionist supporter base, and we continue to prioritise our links with the trade union movement across both our Campaigns and our international Programmes work.

Media and online

Over the past year War on Want has featured extensively in the national and international press and online media, as well as on television and radio, our stories have won awards and we are now firmly established as a trusted and valued source of news and comment. The media remains a key multiplier in our attempts to strengthen both brand and reputation, and recent studies have held up War on Want's success in this regard as a model for others to follow.

Facebook, MySpace and YouTube have become central to our communications. We feature blogs on our website to attract more regular visitors, produce films related to campaigning issues as well as short vox pop films of events and speeches that can be downloaded from our website for use in talks and debates.

PROGRAMMES

Strengthening sustainable and effective partnerships in the South

War on want is proud to present some examples of the positive impact of our endeavours when working closely in partnership with 31 partners ranging from social movements, trade unions, workers' organisations, community based organisations and non-governmental organisations in 14 countries across the world. We continue working within our four thematic areas: sweatshops and plantations, informal economy, food justice and conflict zones. We have focused our efforts on supporting partner organisations within the framework of the following objective:

- Supporting and building the capacity of partners to undertake advocacy and campaigning, and expanding their activist base by empowering people in their communities.

This year has seen an expansion of War on Want's active involvement with partners' in-country advocacy initiatives. Our involvement has meant that partners' profiles have been raised within their countries ensuring that their voices are heard by national decision makers. In Honduras, War on Want staff participated in CODEMUH's stakeholder meeting with government officials and also gave statements to the national press regarding the need to review the labour law on Health and Safety for workers. An example of an important outcome of the advocacy activities supported by War on want was that CODEMUH produced a proposal for a revised labour code and presented it to the Honduran National Congress for approval. This proposal was endorsed by the signatures of 37 MPs, including the vice-chair of the National Congress. CODEMUH also participated in hearings at the

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Inter-American Court of Human Rights in Washington on occupational health problems faced by workers in Export Processing Zones.

War on Want has been active in writing letters of political solidarity to government officials in Colombia and Sri Lanka when partners have requested them. When 8 oil workers and trade union activists were relocated from Basra into the worse dangerous areas in Iraq, we protested and wrote to the Foreign Secretary, David Milliband to create awareness.

Partners have been constantly requesting War on Want's support for their demands to their own governments and to raise awareness of their issues on our website and in our communication materials. Particular mention goes to highlighting the struggles around land reform, housing and evictions in South Africa.

More than a half of War on Want's partners are trade unions, workers' organisations and social movements. Therefore our efforts have been focused on making sure that partners have the means to expand their membership and to empower their members through educational activities, highlighting their rights and building their skills to become more effective when dealing with government officials or employers. As a result of this the membership of the National Garment Workers Federation has been expanded to 22,000; in Kenya the organisation MUFIS has expanded its members to 3,000; and in South Africa Sikhula Sonke has expanded to 4,386 members.

Strengthening partners' sustainability

A great part of our time has been invested in securing partners' financial sustainability and ensuring that the impact achieved can be maintained within the communities. Despite the economic crisis and the challenges to secure financial support for partners living under occupation in Palestine and Iraq, we have managed to continue funding the work of all our partners in these countries. This year War on Want provided grants to 31 partners up to a total of £868,832. For example we have secured two new grant contracts, one with the Isle of Man, and a five year grant worth over half a million pounds from Comic Relief. This not only meant that our partners have been able to bring positive changes to people's lives and changes in policies for targeted communities, but most importantly that the positive impact of their programmes have been replicated or expanded into new target populations and geographic areas in countries such as Guatemala, South Africa, China and Sri Lanka.

We continue building partners' financial sustainability through the provision of training on fundraising strategies and proposal writing, and by strengthening the capacity of community based groups to run activities by themselves. Our partner MIQCB has been able to write their first proposal to the EU thanks to the close support provided by War on Want.

Building partners' skills on policy making through research

Four major research reports have been produced jointly between partners and War on Want. These reports have provided partners not only with factual evidence to support their campaigns and lobbying agendas but also to enhance their credibility. In Brazil, the research around genetic modified seeds was the base for our partner AS-PTA's (Alternative Agriculture Projects) campaign in 2008. In China, the research provided evidence of the economic crisis that urban workers will face when workers have been made redundant and are forced to return to rural areas. The report also prompted War on Want and its partner the Asian Monitoring Resource Centre to create a seed fund programme to support the return of these workers to their home towns.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Our Colombian partner Palenque del Congal exposed, through War on Want's report "Fuelling Fear: The human cost of biofuels in Colombia", how Afro-descendant communities have been stripped of their lands and massacred by armed factions with the aim of taking control of bio-fuel production.

The results of this research have also enhanced the capacity of partners to train approximately 40,000 people on workers' rights and sustainable agriculture methods in Brazil, Bangladesh, Honduras, and Kenya.

Facilitating alliances, knowledge and exchanges amongst partners in the South

War on Want has been a key facilitator in creating alliances and sharing experiences and knowledge between partners in the South. In South Africa four of our partners, the Landless People Movement, Sikhula Sonke, The Anti-privatisation Forum and Abahlali movements, representing more than 80,000 people developed the same agenda to protest for change in the run up to South African presidential elections. These partners mentioned the importance of having War on Want as the pivotal centre, whereby partners can share and agree common goals amongst organisations. Moreover, they expressed that it is vital to have our political solidarity for their national campaigns.

War on Want played a key role in the organisation of the Iraqi Civil Society Conference held in Velletri, Italy. This initiative brought together for the first time 40 civil society representatives from Iraq and 39 international organisations. This conference was a milestone for future collaboration amongst the international community and representatives of Iraqi civil society to build a free and democratic Iraq.

Creating links with key actors in the UK and British Trade Unions, and like minded organisations and government officials in the UK and abroad.

Partners in Guatemala, Bangladesh, Iraq and Palestine have raised their profile nationally and internationally amongst trade unions, international networks and like minded organisations. War on Want with support from Comic Relief presented a photo exhibition in the UK of the lives of Mayan workers in Guatemala. During the partner Conrado de la Cruz's visit we ensured that their representatives had a wide range of meetings with major donors, trade unions, the ILO representative and organisations working on children issues. As a result of the visit the trade union Prospect presented a motion in their national conference in solidarity with the Mayan child workers. This trade union continues to work with War on Want to raise awareness of Conrado de la Cruz's work.

War on Want has strengthened its partnership with the trade union PCS around common positions to support Palestinian struggle.

FUNDRAISING

Throughout year, we have strived to improve our financial sustainability and maximise fundraising income with our existing resources.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Broadening our reach

We undertook our first street fundraising campaign since 2002 with great success. It was based in London and the Southeast and was well received by the public who engaged and empathised with War on Want's vision and issues. It is a tried and tested format that will continue to perform with good results in the future.

We produced new creative material to test as an insert which was carried in publications with mixed success as this is an area very much affected by the economic climate.

We continue to explore other ways of attracting members through online activities and events. The worsening financial climate throughout the year made donor recruitment a challenge but by keeping attrition of existing donors low and utilising only the strongest recruitment channels we continue to retain our donor base.

We also undertook the re-design and re-launch of our website that resulted in increased online sign-up rates, rising visitor numbers and higher online fundraising income. We continue to seek ways to engage our donors and supporters by further improving interactivity on our website.

We also extended our events programme. Comedy Gig, again held at Shepherds Bush Empire, attracted not only a stellar line up of comedians such as Mark Thomas, Tim Vine, Shappi Khorsandi and many more, it also raised over £10,000 and despite minimal marketing was 20 tickets short of a sell out. The event attracted existing supporters as well as completely new contacts and therefore increased our reach. It also resulted in extensive press coverage.

We held an exhibition highlighting our programme of work in Guatemala, supporting child labourers. The private viewing was oversubscribed and attracted amongst many others John Denham MP. It also enabled us to showcase the range of our work to visitors to the Rich Mix Centre in East London. Communicating our work and the issues of global poverty through photography continues to be a focus of our outreach work.

Maximising income

Despite the worsening financial and economic climate, our existing donors' and supporters' continued support throughout the year has truly been overwhelming. The donor base remained stable and ensured that we exceeded our annual fundraising target. We also continued to cut costs and improve our segmentation, resulting in much improved results from our appeals and net income. We make every effort to remain as cost effective and lean as possible to ensure our fundraising income is utilised in the best possible way. Our merchandise continues to perform well and in the future we plan to extend our range.

Our redesigned newsletter Up Front continues to perform strongly in attracting new members and giving feedback to our donors. Optimising our donor communications was a continued focus throughout the year and rising sign up numbers and ongoing income from Up Front have shown that our efforts have yielded good results.

Throughout the year we have also taken the first steps to develop a major donor programme, the first in War on Want's history. Throughout the year we have developed a case for support, researched prospects and put together a strategy and portfolio for future approaches. The support of our major donors to date strengthened our resolve to extend our work in this area. This process has gone hand-in-hand with identifying potential patrons and celebrity supporters that can improve War on Want's appeal and influence. Putting this strategy into action will be a main focus in the year to come.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

We have made great headway in increasing the amount of applications to trusts and foundations which has resulted in several large-scale donations. Utilising existing resources, we continue to increase the amount of approaches made every year and have formed closer relationships with trusts. However, as our concerted efforts in this area are still relatively new we hope for continuous improvement in this area as our skills and experience improve and our relationships with potential funders become stronger. We have also started to look abroad for potential funders, and shall hopefully extend our reach in this area in the coming year. As War on Want works on a global scale, it should also hold appeal for international funders.

External factors affecting achievement

Funding environment

There are a number of factors in the funding environment that either currently affect our achievement or have the potential to do so:

- There is limited funding available for international development;
- Few funders are able to provide funding at the level needed for medium- to long-term projects, especially projects overseas;
- The highly competitive environment for those funds requires significant staff time to secure funding agreements for overseas and campaigning projects;
- Projects are not funded on a 'full cost recovery' basis and therefore require subsidies from unrestricted funds;
- There is a failure to understand the true costs of running a charity with the current, justified, requirements for increasing professionalism, transparency and accountability

War on Want will continue to submit applications to statutory funders, but will also explore new funding options for both restricted and unrestricted funds. We will develop full cost recovery budgets for each project and proposal even where full costs are unlikely to be recovered.

External perception

Although War on Want is not a large charity, our external relations work, especially the success of our campaigning work, can result in an external perception of the charity that is not wholly accurate. This affects our achievement in a number of ways:

- An assumption that the charity is larger than it is and therefore has a secure unrestricted income base;
- The perception that we are principally a campaigning organisation with the majority of our work based in the UK;

War on Want continues to develop and strengthen its communications content through the website and Up Front, our regular supporter newsletter. We have significantly improved the visibility of our partners and promoting our Programmes work is a key element of our on-going communications strategy.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Plans for 2009/10

CAMPAIGNS

- To continue our work on trade and supply chains under the Economic Justice thematic area
- To seek funding for our Global Justice work
- To continue and develop our outreach work
- To build our activist base
- To maintain our media profile across a broad range of media

PROGRAMMES

- To strengthen partners' strategies for working with gender.
- To enhance the presentation of our partners' work in the UK.
- To continue looking for mechanisms to engage with partners' advocacy and to raise awareness of their agendas in the UK.
- To strengthen our ability to support social movements in the South.
- To increase our support to partners' advocacy and developing links in the UK and amongst regional networks.
- To continue working towards increasing our income from institutional and non-statutory funders to ensure War on Want's and partners' financial sustainability.
- To promote alliances and learning amongst partner organisations.
- To strengthen the capacity of War on Want's partners to continue fighting global injustice.
- To enhance our strategic position in our four thematic areas.

FUNDRAISING

- We will continue our efforts to grow our membership focusing on online giving and exploring our recruitment channels.
- We will build on our past successes and expand our events programme to grow income and expand the reach of our work.
- We will continue to build relationships with trust and foundations and extend our approaches to international funding bodies.
- Retaining our supporters will remain one of our main areas and as such we continue to improve our feedback and donor engagement through communications, events and activities.
- Implementing and expanding our major donor programme, to ensure our income channels remain diverse, will be a main goal of the upcoming year.

In late 2008/09 War on Want commissioned an external evaluation of its work consisting of feedback from key stakeholders including War on Want members, donors, staff, volunteers, trustees, overseas partners and affiliated trade unions. The findings of this evaluation will be used to develop a new strategic framework for our work which will run from April 2010 to March 2015.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Financial Review

War on Want has maintained its healthy overall financial position. In 2008/2009 it increased its unrestricted reserves by £5,877 to £1,455,386

Principal funding sources

We received 53.73% of our funding in the form of grants for restricted purposes. These funds provide significant support for its programme across the four thematic areas detailed above and campaigning work. Major funders support our work as follows:

International Programmes	Sweatshops & Plantations	DFID, Comic Relief, Irish Aid
	Food Justice	DFID, European Commission, Comic Relief, Innocent Foundation
	Informal Economies	European Commission, Comic Relief
Campaigns	Economic Justice	European Commission

However, this key work is also supported by the funds received through committed giving, appeals and donations. The trustees would like to thank our members and regular donors for their financial support throughout 2008/2009.

Reserves Policy

At 31 March 2009 War on Want held reserves of £1,655,461, £200,075 in restricted funds and £1,455,386 in unrestricted funds. Fixed assets represented £35,888 of the unrestricted reserve. The trustees reviewed the charity's reserves requirement July 2007 in line with the guidance issued by the Charity Commission and as a result have designated £27,182 to meet commitments on co-financed projects and £167,466 to safeguard War on Want's service commitment in the event of delays in the receipts of grants or accrued legacies. The trustees have designated £700,000 for possible reinvestment in suitable office premises in the future. The balance of funds amounts to £524,850. This is just under six months running costs based on current years' expenditure. The Council wishes to hold general reserves of six months' running costs in order to ensure War on Want's sustainability in the event of a future reduction in grant funding or legacies.

The restricted fund held for the Economic Justice thematic area is in deficit at 31 March 2009. This is because European Commission funding is subject to a 20% retention in the first year's grant. This retention is carried forward to the end of the project when the final 20% or outstanding balance is released. This has resulted in a year end deficit in both projects under the Economic Justice theme, but this will be resolved by the project end.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Investment Policy

Our investment policy states:

"Whilst recognising that the Council of Management has a duty of care to ensure that any investment is made in order to provide the charity with the highest possible level of return, the Council of Management has also considered the potential risk caused where investment in a particular type of business would conflict with the aims of the charity. To this end and to ensure that War on Want is not in breach of the Trustees Act 2000, the Council of Management has set out the following core principles;

1. War on Want will not invest in or be directly associated with businesses that directly contravene its charitable objects;
2. War on Want will not invest in or be directly associated with businesses that could be reasonably judged to bring War on Want into disrepute;
3. Where financially prudent, War on Want will seek to invest in businesses that improve, or support improvement to, livelihoods and working conditions in developing countries.

The Council of Management acknowledges that, as part of a Campaigns strategy, War on Want may make a nominal investment in order to access shareholders' meetings. These purchases will need to be approved on a case-by-case basis by the Council of Management or its delegated representative."

The significant proportion of War on Want's unrestricted reserves is held to provide capital for a future property purchase. This was never intended to be a long term holding and the trustees have therefore adopted a prudent approach to the investment of the charity's assets to minimize risk to the principal. As a result the charity suffered minimal losses to its assets in 2008/09. The trustees have decided to look into the possibilities of using the reserves to purchase a suitable property in 2009/10.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Trustees' responsibilities

The directors are responsible for preparing the Annual Report and the financial statement in accordance with applicable law and United Kingdom Generally Accepted Accounting Principles.

Company law requires the Council of Management, as trustees and directors, to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the incoming resources and application of resources, of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial accounts;
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985 and Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP 2005). They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

So far as the trustees are aware, there is no relevant audit information of which the company's auditors are unaware. The trustees have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

Kingston Smith LLP have indicated their willingness to continue in office and in accordance with the provisions of the Companies Act it is proposed that they be re-appointed auditors for the ensuing year.

By order of the Council of Management

B Birnberg

Company Secretary

Date:

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Independent auditors' report to the members of War on Want

We have audited the financial statements of War on Want for the year ended 31 March 2009 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. These financial statements have been prepared under the historical cost convention and in accordance with the accounting policies set out therein.

This report is made solely to the charitable company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken for no purpose other than to draw to the attention of the charitable company's members those matters which we are required to include in an auditor's report addressed to them. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

The trustees' (who are also the directors of War on Want for the purposes of company law) responsibilities for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Trustees' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether, in our opinion, the information given in the Trustees report is consistent with the Financial Statements. In addition we report to you, if, in our opinion, the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and other transactions is not disclosed.

We read the Trustees' Annual Report, which incorporates the Directors' Report required by the Companies Act 1985, and report to you our opinion on whether it is consistent with the financial statements.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

Opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with the United Kingdom Generally Accepted Accounting Practice, of the state of the charitable company's affairs as at 31 March 2009 and of its incoming resources and application of resources, including the income and expenditure of the charitable company for the year then ended; and
- the financial statements have been properly prepared in accordance with the Companies Act 1985.
- the Trustees' Annual Report is consistent with the financial statements.

Devonshire House
60 Goswell Road
London EC1M 7AD

Kingston Smith LLP
Chartered Accountants
and Registered Auditors

Date:

War on Want

Statement of Financial Activities (incorporating an Income & Expenditure Account)
for the year ended 31 March 2009

	Notes	Unrestricted £	Restricted £	2009 Total £	2008 Total £
Incoming resources					
Voluntary income					
Donations and legacies	2	1,067,518	27,852	1,095,370	1,082,032
Grants received	2	-	1,337,146	1,337,146	861,965
Activities for generating funds					
Merchandise sales		22,953	-	22,953	20,699
Investment income	3	32,999	-	32,999	45,506
Total incoming resources		1,123,470	1,364,998	2,488,468	2,010,202
Less: Cost of generating funds					
Voluntary income					
Donations and legacies	4	334,053	-	334,053	279,392
Grants received	4	16,498	-	16,498	17,278
Activities for generating funds					
Merchandise sales		16,470	-	16,470	20,556
Total cost of generating funds		367,021	-	367,021	317,226
Net incoming resources available for charitable activities		756,449	1,364,998	2,121,447	1,692,976
Charitable activities					
Campaigns and Policy	5	292,037	389,018	681,055	505,532
International Programmes	5	343,648	910,237	1,253,885	1,165,362
Governance costs	6	49,900	-	49,900	59,507
Total charitable activities		685,585	1,299,255	1,984,840	1,730,401
Total resources expended		1,052,606	1,299,255	2,351,861	2,047,627
Net income/(expenditure) resources	10	70,864	65,743	136,607	(37,425)
Net gains/(losses) on investment		(64,987)	-	(64,987)	18,252
Net movement in funds		5,877	65,743	71,620	(19,173)
Fund balances brought forward		1,449,509	134,332	1,583,841	1,603,014
Fund balances carried forward	16	1,455,386	200,075	1,655,461	1,583,841

All disclosures relate only to continuing operations

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

	Notes	2009 £	2009 £	2008 £	2008 £
Fixed Assets					
Tangible assets	11		35,888		48,728
Current Assets					
Investments	12	69,313		133,951	
Stocks	13	8,653		9,108	
Debtors	14	386,963		573,324	
Cash at bank and in hand		<u>1,291,466</u>		<u>922,519</u>	
		1,756,395		1,638,902	
Creditors: Amounts falling due within one year					
	15	<u>(136,822)</u>		<u>(103,789)</u>	
			<u>1,619,573</u>		<u>1,535,113</u>
Total Net Assets			<u>1,655,461</u>		<u>1,583,841</u>
Funds and Reserves					
Restricted funds	17&18		200,075		134,332
Designated funds	17&18		894,648		894,648
General funds	17		<u>560,738</u>		<u>554,861</u>
			<u>1,655,461</u>		<u>1,583,841</u>

Approved by the Council and authorised for issue on 2 December 2009.

S. Branford
Chair

N. Dearden
Treasurer

Company Registration number: 629916

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

1. Accounting Policies

a) **Accounting convention**

The accounts have been prepared under the historical cost convention as modified by the revaluation of certain current assets by the inclusion of investments at market value and in accordance with the Companies Act 1985 and applicable accounting standards. In preparing the financial statements the charity follows best practice as set out in the Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2005).

b) **Incoming resources**

Income is recognised in the period in which the charity is entitled to the receipt and the amount can be measured with reasonable certainty. Gift aided income is included gross of attributable tax recoverable.

In accordance with this policy, legacies are recognised on or after receipt of a formal notification, at such time when their value can be reliably estimated.

c) **Resources expended and the basis of allocation of costs**

All expenditure is included in the financial statements when incurred.

Payments to partner organisations and other expenditure on operational Programmes are accordingly recognised in the period in which they are incurred. A designated fund is established for expenditure that has been committed to projects but which remains unspent at the year end.

d) **Costs of generating funds**

Costs of generating funds are those costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds for the charity.

e) **Governance costs**

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

f) **Charitable activities**

Campaigns: our campaigning work in the UK and Europe is split into two thematic areas, Global Justice and Economic Justice.

International Programmes: our work with partner organisations in developing countries is split into four thematic areas, Food Justice, Informal Economy, Sweatshops & Plantations and Conflict Zones.

g) **Support costs**

Support costs include those of central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example allocating office costs per capita, staff costs by time spent and other costs by their usage.

h) **Capitalisation and depreciation of tangible fixed assets**

Depreciation is provided on all tangible fixed assets except freehold land so as to write them off over their anticipated useful lives at the following annual rates:

Leasehold improvements	Over the period of the lease
Furniture, fixtures and equipment	25% & 33 1/3% on a straight line basis

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

1. Accounting Policies continued

Computer equipment	33 1/3% on a straight line basis
Major computer software	20% on a straight line basis

Tangible fixed assets over £250 are capitalised.

i) **Investments**

Investments are included at market value at the balance sheet date. Any gain or loss on revaluation is taken to the SOFA.

j) **Stock**

Stock is valued at the lower of cost or net realisable value after making due allowance for any obsolete or slow moving items.

k) **Reserves policy and fund accounting**

The Council have reviewed the charity's need for reserves in line with the guidance issued by the Charity Commission. They have examined the future needs of the charity and as appropriate have set aside designated funds to meet those needs.

Funds held by the charity are as follows:

Unrestricted general funds - these are funds which can be used in accordance with the charitable objects at the discretion of the trustees. Trustees believe that they require unrestricted general funds to be equivalent to at least six months' running costs in order to ensure that the charity can run efficiently and that it can meet the needs of its beneficiaries.

Designated funds - these are funds set aside by the trustees out of unrestricted general funds for specific future purposes or projects.

Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

l) **Foreign currency**

Transactions in foreign currencies are translated at rates prevailing at the date of the transaction. Balances denominated in foreign currencies are translated at the rate of exchange prevailing at the year end.

m) **Cash flow statement**

No cash flow statement has been prepared for the current year as the charity qualifies for the small company exemption from the requirements of FRS 1 *Cash flow statements*.

n) **Pension costs**

The charity currently contributes to a group personal pension scheme or other equivalent personal pension arrangements on behalf of eligible employees. Contributions payable are charged to the SOFA as they are made. The company previously operated a defined benefit scheme (prior to 1991) but contributions are no longer made to this scheme and it is currently in the process of being wound up.

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

1. Accounting Policies continued

o) Leases

The charity holds no assets under finance leases or hire purchase contracts. Operating lease rentals are charged to the SOFA in equal annual amounts over the lease term.

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

2. Voluntary income

	Unrestricted £	Restricted £	2009 £	2008 £
Donations and legacies				
Committed giving, appeals and donations	717,268	27,852	745,120	735,109
Legacies	350,250		350,250	346,923
	1,067,518	27,852	1,095,370	1,082,032
Grants received				
Dept of International Development (DFID)	-	159,019	159,019	231,592
European Commission	-	471,241	471,241	240,068
Irish Aid (Dept of Foreign Affairs, Ireland)	-	178,721	178,721	69,995
Comic Relief	-	458,757	458,757	250,903
Isle of Man	-	28,728	28,728	13,199
Trusts and Foundations	-	40,680	40,680	56,208
	-	1,337,146	1,337,146	861,965
Total voluntary income	1,067,518	1,364,998	2,432,516	1,943,994

3. Investment income

	Unrestricted £	Restricted £	2009 £	2008 £
Bank interest receivable	28,193	-	28,193	42,829
Dividends receivable	4,806	-	4,806	2,677
	32,999	-	32,999	45,506

4. Costs of generating voluntary income

	Unrestricted £	Restricted £	2009 £	2008 £
Donations and legacies				
Fundraising costs	271,985	-	271,985	197,441
Support costs	62,068	-	62,068	81,951
	334,053	-	334,053	279,392
Grants received				
Fundraising costs	6,698	-	6,698	5,885
Support costs	9,800	-	9,800	11,393
	16,498	-	16,498	17,278
Total cost of generating voluntary income	350,551	-	350,551	296,670

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

5. Details of charitable activities

	Operational costs £	Support costs £	2009 £	2008 £
Campaigns and Policy				
Economic Justice	383,041	73,846	456,887	241,696
Global Justice	172,395	51,773	224,168	263,836
	555,436	125,619	681,055	505,532
International Programmes				
Sweatshops and Plantations	556,687	28,196	584,883	461,314
Food Justice	351,143	32,392	383,535	248,942
Informal Economies	201,483	17,286	218,769	328,235
Conflict Zones	51,699	14,999	66,698	126,871
	1,161,012	92,873	1,253,885	1,165,362
Total expenditure: charitable activities	1,702,805	218,492	1,921,297	1,670,894

6. Governance costs

	Unrestricted £	Restricted £	2009 £	2008 £
Auditors' remuneration	10,000	-	10,000	9,247
Legal and professional fees	1,285	-	1,285	945
AGM and Annual Review	11,552	-	11,552	23,052
Governance meetings & strategy development	15,649	-	15,649	13,760
Trustee expenses	422	-	422	1,093
Support costs allocated	10,992	-	10,992	11,410
	49,900	-	49,900	59,507

7. Interest payable

	2009 £	2008 £
Other interest payable	-	101
	-	101

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

8. Support costs

The support costs of the charity consisted of three elements: management, office costs and finance, IT and human resources. These costs have been apportioned across the work of the charity from the basis disclosed in note 1(g) and allocated to each of the charity's activities as set out in the table below:

Basis of apportionment	Management £ (Time)	Office costs £ (Staff)	Finance, IT and HR £ (Time)	2009 £	2008 £
Charitable activities					
Campaigns and Policy	13,452	56,592	55,575	125,619	152,155
International Programmes	13,452	40,071	39,351	92,874	129,220
	26,904	96,663	94,926	218,493	281,375
Income Generation					
Voluntary income	6,726	27,922	27,420	62,068	81,951
Grants received	6,726	1,551	1,523	9,800	11,394
Total voluntary income	13,452	29,473	28,943	71,868	93,345
Merchandise sales	-	1,551	1,523	3,074	4,151
	13,452	31,024	30,466	74,942	97,496
Governance	4,484	3,284	3,225	10,993	11,410
Total costs allocated	44,840	130,971	128,617	304,428	390,281

9. Directors and other employees

	2009 £	2008 £
Staff costs include the following:		
Wages and salaries	640,222	607,920
Social security costs	65,190	56,917
Pension costs	38,372	39,759
	743,784	791,041

No employee earned over £60,000 in the year.

The average number of persons employed during the year was

	No.	No.
Full time	18.1	18.3
Part time	1.5	3.5

The directors, who were also trustees, received no emoluments during the year. £422 was reimbursed to 2 trustees for their travel expenses (in 2008 £1,093 was reimbursed to 5 trustees)

War on Want

Annual Report and Financial Statement for the year ended 31 March 2009

10. Net income/(expenditure) resources

Net income/(expenditure) resources is stated after charging:

	2009 £	2008 £
Auditor' remuneration	9,430	9,247
Under provision for previous year	570	-
Depreciation of fixed assets	22,493	19,438
	<u>22,493</u>	<u>19,438</u>

11. Tangible fixed assets

	Leasehold improvements £	Fixtures, fittings and equipment £	Total £
Cost			
At 1 April 2008	24,683	60,405	85,088
Additions	-	9,654	9,654
Disposals	-	-	-
At 31 March 2009	<u>24,683</u>	<u>70,059</u>	<u>94,742</u>
Depreciation			
At 1 April 2008	6,439	29,922	36,361
Charge for the year	5,015	17,478	22,493
Disposals	-	-	-
At 31 March 2009	<u>11,454</u>	<u>47,400</u>	<u>58,854</u>
Net Book Value			
At 31 March 2009	<u>13,229</u>	<u>22,657</u>	<u>35,888</u>
At 31 March 2008	<u>18,244</u>	<u>30,484</u>	<u>48,728</u>

12. Investments

	2009 £	2008 £
Market value at 1 April 2008	133,951	115,699
Additions	349	-
Disposals	-	-
Net unrealised investment gains/(losses)	(64,987)	18,252
Market value at 31 March 2009	<u>69,313</u>	<u>133,951</u>
Historical cost or value at date of receipt at 31 March 2009	<u>67,802</u>	<u>67,802</u>

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

Investments in individual entities held at 31 March 2009 which are material to the portfolio value are:

	Market value £
Schroders plc - voting	25,692
HSBC plc	10,574

These investments were received as part of a legacy and therefore do not reflect War on Want's values and investment policy.

13. Stocks

	2009 £	2008 £
Goods for resale	<u>8,653</u>	<u>9,108</u>

14. Debtors

	2009 £	2008 £
Other debtors	248,414	283,123
Prepayments and accrued income	<u>138,549</u>	<u>290,201</u>
	<u>386,963</u>	<u>573,324</u>

Included in other debtors is £16,866 (2008 - £17,106) being repaid under a non-charitable covenant which is due in a period greater than one year.

15. Creditors: Amounts falling due within one year

	2009 £	2008 £
Trade creditors	95,231	72,051
Tax and social security	20,826	18,803
Other creditors	6,309	4,453
Accruals	<u>14,456</u>	<u>8,482</u>
	<u>136,822</u>	<u>103,789</u>

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

16. Movement of funds

	General funds £	Designated funds £	Restricted funds £	Total funds £
Balance at 1 April 2008	554,861	894,648	134,332	1,583,841
Incoming resources	1,123,470	-	1,364,998	2,488,468
Resources expended	(1,052,606)	-	(1,299,255)	(2,351,861)
Net gains/(losses) on investment	(64,987)	-	-	(64,987)
Balance at 31 March 2009	560,738	894,648	200,075	1,655,461

17. Analysis of fund balances between net assets

	General funds £	Designated funds £	Restricted funds £	Total funds £
Fixed assets	35,888	-	-	35,888
Investments	69,313	-	-	69,313
Net current assets	455,537	894,648	200,075	1,550,260
	560,738	894,648	200,075	1,655,461

18. Designated funds and restricted funds

	2009 £	2008 £
Project commitments	27,182	27,182
Future property fund	700,000	700,000
Working capital and contingencies fund	167,466	167,466
	894,648	894,648

The project commitments fund is the sum apportioned at the discretion of the trustees to meet the charity's current and future commitments on co-financed projects.

The future property fund is a sum apportioned at the discretion of the trustees for reinvestment in suitable office premises for the charity in the future.

The working capital and contingencies fund is the sum apportioned at the discretion of the trustees to safeguard the charity's service commitment in the event of delays in receipt of grants or accrued legacies.

War on Want

Notes to the Financial Statements for the year ended 31 March 2009

18. Designated funds and restricted funds (continued)

	At 1 April 2008 £	Transfers between funds	Income £	Expenditure £	At 31 March 2009 £
Restricted funds					
Programmes					
Sweatshops and Plantations	53,089	10,639	280,186	(251,292)	92,622
Food Justice	114,681	(11,279)	486,818	(508,302)	81,918
Informal Economy	(20,901)	(1)	226,151	(150,644)	54,605
Conflict zones	(641)	641	-	-	-
Campaigns and Policy					
Economic Justice	12,500	-	241,522	(283,092)	(29,070)
Global Justice	(24,396)	-	130,321	(105,925)	-
	134,332	-	1,364,998	(1,299,255)	200,075

European Commission funding is subject to a 20% retention in the first year's grant. This retention is carried forward to the end of the project when the final 20% or outstanding balance is released. This has resulted in a year end deficit in both projects under the Economic Justice theme, but this will be resolved by the project end.

19. Pension

The company operated an unfunded defined benefit scheme. The winding up of the scheme commenced with effect from 31 May 1990 and contributions are no longer made to the scheme. The assets of the scheme are held separately from those of the company in an independently administered fund.

The company currently contributes to a group personal pension scheme or other equivalent personal pension arrangements. Contributions of £38,372 (2008 - £45,594) were made in the year. At the year end, the outstanding contributions were £6,087 (2008 - £4,089).

20. Future financial commitments

As at 31 March 2009, War on Want had annual commitments under non-cancellable operating leases as set out below:

	2009 £ Land and Building	2008 £ Land and Building
In the third to fifth years	128,929	122,789
	128,929	122,789